# AN ITV SCRIPTWRITER'S CHECKLIST

### BY BOB FRYE

You could call it magic — a certain indefinable element in writing and producing successful instructional television. It is there in different amounts each time a creative team reaches its audience and helps them learn. The mysterious element isn't produced by complex hardware, people in beads and sandals or consultants with dark glasses and berets. It is a product of the right people, with a specific discipline working toward a common objective. If the people have an extra touch of imagination and inspiration — that just makes the magic stronger.

The purpose of this article is to analyze the mystique of video writing and production so that you, as a developer of training materials, can work your own sorcery.

We will concentrate on the program developer or writer, but the producer and director are also essential members of the team. In addition to the basic skills of their trade, they need an understanding of education. They must place the trainee's learning at the top of

their priority list. The video people also need to provide an atmosphere in which a writer can develop through experience.

The following checklist is designed to help the new writer during the learning process as well as to refresh and sharpen the skills of

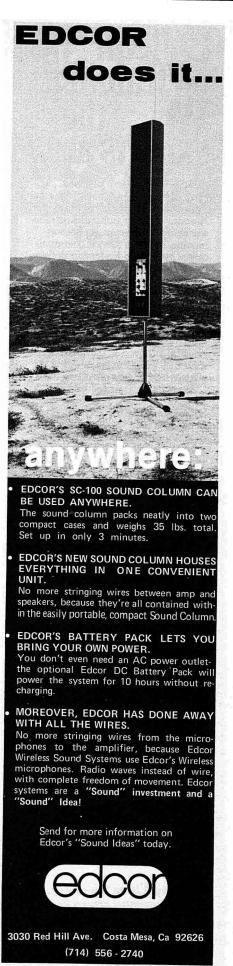
the veteran. It presents, in checklist form, a discipline for planning and writing video scripts. Instructional strategy and the techniques of writing for the video medium are emphasized. The checklist should help bring out the latent magic in any ITV team.

### CHECKLIST for Developing Instructional Television Scripts

- I. Personal Qualities of a Video Program Developer
- ☐ A. Is the developer analytical? Can he or she:
  - 1. understand the material?
  - 2. separate important from irrelevant elements?
  - 3. organize material into a logical teaching sequence?
  - 4. determine the attitudes, needs and entry level of the audience?
  - 5. determine corporate needs, tone desired and hidden objectives?
  - 6. select achievable performance objectives?
- $\square$  B. Does the program developer have *empathy* with the student? Can the person:
  - 1. understand the attitudes and needs of the students?
  - 2. recognize factors in the student's situation or desired behavior that motivate or demotivate the student?
  - design materials that hold attention and recognize materials that do not?
  - 4. separate what the trainee needs to know from what is just "nice to know"?

□ C.	Does the developer have writing ability? Can the person put words together with good flow, continuity, simplicity and clarity?
□ D.	Can the developer think and write in terms of pictures? Is the person able to conceive scenes and action that will communicate on video and describe them on a script?
□ <b>E</b> .	Is the developer creative? Can the person absorb information and put it together in new ways? Does he or she have a childlike imagination?
□ <b>F</b> .	Is the developer motivated to help people learn? Does the person desire to be of service to others by helping them improve their performance through learning?
□ <b>G</b> .	Can the developer communicate with others? Can the person establish good relationships with source people, writers, directors, artists, producers, managers and trainees to receive and transmit information?
II. PI	anning an Instructional Video
□ A.	Have you considered the advantages of the alternate training media? People learn fastest and retain the most when they receive tion through the eyes and then have a chance to practice.
	<ol> <li>For factual material that cannot be illustrated in pictures, the print media is a highly effective format that provides information through the eyes.</li> </ol>
	<ol> <li>Audio is effective when it guides a person through visual material such as diagrams, references, photos, slides or workbooks. It also works well when the training is for the ear as in language, music or telephone contact work.</li> </ol>
	Will understanding be improved if the student sees the subject in mo- tion or in person supported by audio dialogue and description? Video has been proven effective for visual communications such as:
	1. Allowing the viewer to be there. For example:
	a. see a machine or process b. view a news event c. see a place
	d. experience a selling call
2	2. Showing timing and motion or relationships between parts as in:
	a. step by step construction, assembly or maintenance b. craft or trade practices
	c. science or physics demonstrations
8	3. Providing a model for motor-skills development, such as:
	a. sports b. crafts or trades
4	. Providing review or reinforcement through repetition of material presented in another medium.
5	. Entertaining and providing relief and release of tension.
	. Substituting for other media such as:
	a. film b. slide tape c. audio-graphic d. lecture e. field trip
7	Developing viewer feelings such as:
	a. motivation b. safety consciousness c. enthusiasm
8.	Conveying feelings and emotions of others such as:
	a. pride b. fear c. anger
9.	Developing message <i>credibility</i> , rapport and identification with the viewer as in:
5.14	a. conversing face to face with a peer b. talking with a real source person c. experiencing a real situation

10. Demonstrating effects of human actions such as:



Circle No. 360 on Reader Service Card

### Bulletin on Training. Where the experts are.

Peter Drucker. Harry Levinson. Frederick Herzberg. Robert Blake and Jane Mouton. Richard Beckhard.

America's leading authorities on management development, supervisory training, customer service, communication, motivation, leadership, decisionmaking, and problem-solving. They're top-level contributors to the most reliable source of ideas on improving development programs you can find: "Bulletin on Training." The bimonthly publication from BNA Communications Inc. which gives trainers the practical information they need to solve their problems and improve the effectiveness of their programs.

"Bulletin on Training" provides tested methods and techniques you can put to immediate use. Reports on new trends in human resources development. And case studies on current problems which give you an opportunity to test your ingenuity... and share your solutions with others.

Moreover, "Bulletin on Training" is edited to meet the demands on your time. Its articles are distilled, capsuled, then streamlined into tight, eight-page issues for easy reading. You can benefit from a full year of "Bulletin on Training" for only \$18. And, because we're convinced you'll find the service a tremendous asset, it's fully guaranteed. If at any time you're not satisfied, we'll send you a full refund for the issues remaining on your subscription.

ORDER NOW-FREE BONUS

Order right away, and we'll include a free copy of the issue containing Peter Drucker's advice to middle managers on how to improve their performance and increase their accomplishments. It's yours to keep, even if you cancel. So mail the coupon today.

I'm anxious for the help "Bulleti can provide.	n on Training"
☐ Enclosed is my check for \$18.	☐ Bill me.
Name	11.1
Title	
Organization	
Street	
City/State/Zip	
Signature	
Get it right from the s	ource.

### Get it right from the source. **BNA Communications Inc.**



A subsidiary of The Bureau of National Affairs, Inc. Dept. BOT-667-TD 9401 Decoverly Hall Rd. Rockville, Md. 20850 (301) 948-0540

Circle No. 365 on Reader Service Card

- a. employee-supervisor relations
- b. salesperson-customer actions
- c. manager interactions
- ☐ C. Is there a *less expensive way* to show the subject in motion or in person that is just as effective as video?
  - If the group is small, taking the student to where he or she can see the actual subject or bringing in a qualified instructor to demonstrate the skill may be the cheapest and best.
  - Cost studies may show that film is the cheapest medium to show motion.
- □ D. Is the video compatible with the distribution system, learning format and administration of the training program?
  - 1. Is necessary playback equipment available?
  - 2. Are qualified program administrators on staff?
  - 3. Does the program fit the organization's training system?
- □ E. If you have decided on video, have you analyzed the content, student entry level, and the desired student performance?
- ☐ F. If the video will be part of a total course, have you determined where the video fits in and how it contributes to the learning?
- ☐ G. Have you written specific performance objectives for the video?
- ☐ H. Have you considered the students' motivation and environment?
  - 1. Is the student motivated to learn?
    - a. Are there positive or negative reinforcers to the desired performance?
    - b. Does the student believe he or she will benefit?
    - c. Is the student naturally interested in the subject?
  - 2. Which format best fits the student's learning patterns?
    - a. lecture by an expert
    - b. simulated situation
    - c. coverage of an actual situation
    - d. demonstration
    - e. programmed learning
    - f. role-playing
    - g. game format
    - h. documentary
    - i. other
  - 3. In what environment does the student work? What format provides the best transfer of learning to the job?
    - a. paperwork use print and written exercises
    - b. construction or mechanical use demonstration and hands-on practice
    - c. sales use demonstration and role-plays
    - d. telephone contact use audio and audio exercises
- ☐ I. What video treatment would communicate best?
  - 1. Vignettes
  - 2. Graphics
  - 3. Animation
  - 4. Show format
  - 5. Documentary
  - 6. Remote
  - 7. Illustrated lecture
  - 8. Other
- □ J. Have you worked with the video director and producer in planning your video?
- ☐ K. Is the proposed video producible?
  - 1. Do you have necessary staff and talent?
  - 2. Do you have needed equipment, sets and facilities?
  - 3. Do you have adequate budget?
  - 4. Do the producer and director feel comfortable with it?

#### III. Writing an Instructional Video

- □ A. Are you aware of the differences between writing for print and writing for video?
  - Because a reader of printed material gets the content message through the eyes, the text writer has several advantages:

- a. The reader can reread complex sentences until the meaning is
- b. The reader can learn at his or her own pace.
- c. If a word has more than one meaning, the spelling will provide a
- d. The writer can use indentations, paragraphs, subheads, spacings and other visual devices to indicate changes in thought and provide organization and flow for the reader.

e. The reader can see words in groups or thought patterns that help in grasping their meaning.

- f. The writer can use underlines, bold type, spacings and other devices to emphasize important ideas.
- 2. The video viewer gets the content message through the ears, which presents the video writer with several challenges:
  - a. Because they are constantly bombarded with sounds, people are accustomed to turning off their hearing.
  - b. The listener's mind wanders easily, because the brain processes information much faster than the rate of speech.

c. Retention of audio material is very low.

- d. With pure audio, a listener finds it difficult to concentrate on the message for more than three or four minutes.
- e. A listener must retain the first words of a sentence in memory so that he or she can put them together with the words spoken later to make sense out of the sentence.
- f. If a listener doesn't understand a sentence, his or her mind will continue to work on it, missing the next point or will skip it to keep up with the audio.

g. There are no paragraphs, heads or spaces to show changes in thoughts or ideas.

h. There are no visual means of showing emphasis.

- i. Unscripted spoken dialogue is inefficient, can ramble, be disjointed and lack direction.
- The video writer must describe for the producer and director what the viewer will see.

a. The picture must be coordinated with the audio (but not describe what the viewer can see for him or herself).

b. Camera angles, movements, special effects and contents of shots necessary to convey the message must be described. (Composition, angles and effects to improve the video quality are generally the province of the video director.)

c. Words, arrows and symbols keyed in for emphasis must be indicated and directions for when they come in and come out must be

included.

- d. The method of changing shots should be specified (cut, fades, dissolves, wipes) depending on whether the thoughts are closely linked or there is a change in idea, time or place.
- ☐ B. Will you apply principles of education that will increase the student's learning and retention? Will the program:
  - 1. Include only material that the student needs to achieve performance objectives?
  - 2. Present a limited number of facts or a single concept, idea, motive or feeling to communicate in one video?
    - a. Because the learner must absorb material at the pace of the video, he or she can understand, learn and retain a limited amount.
    - b. Feelings of satisfaction and accomplishment will develop in the viewer rather than discomfort and resentment if he or she can handle and absorb the material without difficulty.
  - 3. Provide pacing that allows student to think and absorb ideas, terms, concepts?
  - 4. Keep the video short to keep student attention high?

a. 10-15 minutes is good.

- b. 20-25 minutes long but o.k. if well done.
- c. 30 minutes maximum break up into two or more videos.
- 5. Present material in the proper learning sequence to improve student understanding? Does it:
  - a. provide prerequisite material first?
  - b. show overall picture before the parts?
  - c. provide a summary at the end?



## service...

### to meet even your unique specifications!

We always have on file more than 150 openings with leading corporations throughout the U.S.-twelve professionals with superb records of accomplishment on staff to fill the most exacting assignments swiftly and economically . . . and we are extremely proud of our record of achievement in the specialized area of personnel and training professionals. Please contact the ASA Representative most convenient to you. whether your needs are specialized or conventional.



SPECIALISTS IN THE RECRUITMENT OF PERSONNEL PROFESSIONALS Headquarters: P.O. Box 459 Millbrook, New York 12545 914-677-5051

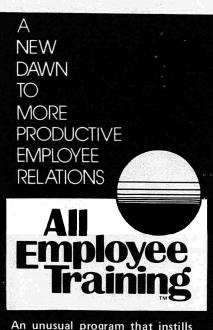
Chicago area: 608-233-5354 222 No. Midvale Blvd, Madison, WI 53705

San Francisco: 415-961-5086 2744 Levin Ct, Mountain View, CA 94040

Atlanta area: 404-448-9239 P.O. Box 15272, Atlanta, GA 30333

Los Angeles area: 213-848-4733 P.O. Box 7017, Burbank, CA 91503

Circle No. 369 on Reader Service Card



An unusual program that instills pride and teamwork, resulting in ...



For all workers. Each session lasts up to 30 minutes. Use in-house or we can assist. Program is PERSON-ALIZED for your organization.

Use in orientation and retraining of your employees.

### SEVEN MORALE BUILDING SESSIONS:

- 1. Here Comes The Future . . . opens the minds for action.
- Human Relations . . . how to get along with each other . . . interpersonal relationships.
- 3. Working With Your Supervisor . . . the "boss" has a job to do and needs help.
- 4. Spirit of Service . . . the customer must be served.
- Housekeeping, Safety and Good Health . . . helps compliance with OSHA and environmental regulations.
- Communications . . . interpersonal . . . . keeping each other informed.
- Building Job Security . . . what the employee can do. A straight from the shoulder approach. Gets acceptance and action.

Use in conjunction with your supervisory training as part of a human resources development system.

Write or call for a no-obligation demonstration.

### **BUTLER** learning systems

1325 WEST DOROTHY LANE DAYTON, OHIO 45409 (513) 298-7462

Circle No. 363 on Reader Service Card

- 6. Show relationships between learning steps, cause and effect, and reasons why things happen to improve learning?
- 7. Emphasize key points through audio or video effects and by using one to augment the other to allow student to learn through both senses?
- 8. Provide repetition to insure that key points are retained? Does it:
  - a. repeat key information in different ways?
  - b. cover important items three times in a program?
- 9. Provide for active student *involvement* and interaction by stopping the TV and asking him or her to do something, then providing positive reinforcement?
  - a. Will written or verbal responses be required?
  - b. Will the student get feedback on his responses?
  - c. Will the student have an opportunity to practice and develop skills?
- 10. Permit students to know their goals, feel they will benefit if they achieve it and that they are progressing toward the goal as the video develops?
- 11. Build in attention-getting material, if required, that does not distract student?
- 12. Use situations and people with which the student will identify?
- 13. Develop *criteria* for determining whether learning produces desired performance on the job?
  - a. Do not depend on immediate reactions.
  - b. Ask "How can we tell if the change has taken place?"
- ☐ C. Will you use standard script format and terminology?
- 1. Does the heading include the:
  - a. title?
  - b. writer's name?
  - c. date of last revision?
  - d. page number?
  - 2. Are the video instructions for the director
    - a. on the left side of the page?
    - b. in lower case?
    - c. single-spaced?
    - d. placed opposite the audio that will be heard while the picture is on the screen (or opposite a blank area if there is no audio with that picture)?
  - 3. Is the audio script for the talent
    - a. on the right side of the page?
    - b. double or triple-spaced?
    - c. typed in upper case?
  - 4. Have you indicated the types of shots needed?
    - a. two shot two people in the picture
    - b. three shot three people in the picture
    - c. cover shot or establishing shot orients audience to scene or set
    - d. ECU extreme close-up
    - e. CU close-up
    - f. MS medium shot
    - g. LS long shot (or WS wide shot)
  - 5. Have you specified camera and lens movements?
    - a. Pan turning camera left or right to follow action or show another part of scene
    - b. Tilt tilting camera up or down
    - c. Zoom in smooth movement to closer shot (longer lens focal length)
    - d. Zoom out smooth movement to wider shot (shorter lens focal length)
    - e. Truck left or right moving camera left or right
    - f. Dolly in or out moving camera in or out
  - 6. Have you described video transitions?
    - a. Cut abrupt change from one shot to the next used to show simultaneous events, reactions between characters, different

views of a person or scene and to establish the tempo and pacing of the action.

- b. Fade to black and fade in from black used to show passage of time or change of subject.
- c. Dissolve picture dissolves into another picture used to show change of time, place or subject with smooth continuity.
- d. Match dissolve one picture dissolves into another similar picture to show differences.
- e. Wipes one picture wipes another from screen.
- f. Patterns a pattern is used as one picture wipes the other from screen.
- 7. Will you use these other script terms?
  - a. Key electronically adding words or symbols such as arrows over pictures.
  - b. Voice over (VO) voice over picture (person not on camera).
  - c. Split screen to show two pictures at once using a part of the screen for each picture.
- $\ \square$  D. Have you applied the skills and techniques for putting the words on
  - 1. Make the writing appropriate for video.
    - a. Keep sentences direct and simple.
    - b. State thoughts and points clearly so listeners know where they are going.
    - c. Use clear, understandable words.
    - d. Don't put too many facts in your program.
    - e. Pace information so that the audience can digest it.
    - f. Make audio conversational by using short sentences, or fragments, informal words, contractions and pauses.
    - g. Coordinate the pictures with the audio, augmenting, not describing the video. Use the power of video where it can best be used to convey the message.
    - h. Use transitions that tell the viewer when you are going to change the subject, add a new point or summarize so he or she will know where you are going. This will keep him or her from becoming disoriented. Try to develop logical connections and flow between ideas so that the video progresses steadily, smoothly and logically toward its goal.

Visual transitions include titles, connecting pictures and mechanical transitions such as fades and dissolves.

Audio transitions include music, sounds and narration that ties the story together.

- 2. Write the first drafts quickly so you can get your ideas down on paper with good flow and continuity.
- 3. When your first fast draft is complete, go back to tighten it up, add description, and simplify the audio. You should also expand the picture descriptions and directions.
- 4. Read the copy aloud. Take out tongue twisters, run-together words and things that don't make sense or sound right. The test is whether the message is communicated clearly — not in how it looks in print or whether it follows the rules of grammar or punctuation.
- 5. Participate in the production.
  - a. Correct content problems and make sure the message is clear.
  - b. Edit the copy on the spot if the talent has problems or if the intent is not communicated.
  - c. Be observant, and learn how well your script works. This will help you in future scriptwriting.

Robert H. Frye is president of the Learning Shop, an instructional development company in Glenview, Ill. He specializes in training for scientific, engineering, plant and sales people in the manufacturing industry. Prior to starting his own firm, he was training program development manager for United States Gypsum, a company with a fully staffed, in-house video facility. His degree is from the University of Illinois, where he studied engineering and business. He is president of the Chicago chapter of the National Society for Performance and Instruction.

### Now from Du Pont: over 150 self-study **courses**.

These are the Du Pont programmed instruction industrial training courses...the largest offering of industry-oriented maintenance training material available.

Already widely used by many manufacturers, the courses were developed by Du Pont maintenance supervisors and safety engineers. An effective programmed instruction format produces immediate self-study results.

Areas of training include:

- Maintenance
- CarpentryElectrical Work
- Instrumentation
- Insulating
   Machine Shop
- Sheet Metal Work Millwrighting
- Pipefitting
- Rigging
- Welding
- Chemical Operation
- Power House Operation
- Service Operation
- · Safety

The safety training programs are aimed at reducing the 90% of injuries in industry which result from unsafe practices rather than unsafe facilities. They have proven highly successful as a part of a strong safety management program.

### Free Library Listings

Just mail the coupon or write to Du Pont, Room 24260, Applied Technology Division, Wilmington, Delaware 19898.

Du Pont Co., Room 24833 Wilmington, Delaware 19898 Please mail me the free listing of Du Pont industrial training courses as well as descriptive material. Name Title Company Street City

Circle No. 372 on Reader Service Card